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GENERAL CONTRACTORS • DESIGN BUILDERS • CONSTRUCTION MANAGERS

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July 12<sup>th</sup>, 2017

Birmingham Foundation Solutions Ltd.  
600 Ferguson Ave North  
Hamilton, Ontario  
L8L 4Z9

**Mattawa Long Term Care Facility**  
Project Completion

Dear Andy Morrisey,

On behalf of Frecon Construction Limited, I would like to formally thank the Birmingham project team for a job well done.

During the tendering stage, your team worked along-side ours more like a project partner, in order to help provide the best value to us and the Project. Providing a great deal of added value continued through the execution of the work, as we worked through the requirements of specific safety legislation in connection with your work and equipment. It is clear that you are experts in your industry, providing support and constructive feedback through all stages of the work.

Good planning, knowledgeable staff, open communication and a high degree of professionalism resulted in a successful Project and quality work. Thank you again for your efforts and we look forward to working together in the future.

Sincerely,  
Frecon Construction Limited

Don Manton  
Project Manager